Cambridge City Council

Item

To Executive Councillor for Finance and Resources, Councillor

Richard Robertson

Report by Head of Finance

Relevant Scrutiny Committee

Strategy and Resources

4 July 2016

2015/16 Revenue and Capital Outturn, Carry Forwards and Significant Variances – General Fund - OVERVIEW

Key Decision

1. Executive summary

- 1.1 This report presents, for all portfolios:
 - A summary of actual income and expenditure compared to the final budget for 2015/16 (outturn position)
 - Revenue and capital budget variances with explanations, as reported to individual Executive Councillors and Scrutiny Committees
 - Specific requests to carry forward funding available from budget underspends into 2016/17.
- 1.2 The outturn reports presented in this Committee cycle reflect the reporting structures in place before the recent changes in Executive portfolios. This meets the requirement to report outturn on the basis of portfolios in place during 2015/16. Members of all committees have been asked to consider proposals to carry forward budgets and make their views known to the Executive Councillor for Finance and Resources, for consideration at Strategy and Resources Scrutiny Committee prior to his recommendations to Council. As this report was published prior to completion of all the Scrutiny Committee meetings, a list of all comments received will be published once available.
- 1.3 The outturn position for the Housing Revenue Account (HRA) was reported to the Housing Scrutiny Committee and the Executive Councillor for Housing on 21 June 2016.

2. Recommendations

The Executive Councillor for Finance and Resources is recommended to seek Council approval for the following:

a) Carry forward requests totalling £485.3k revenue funding from 2015/16 to 2016/17, as detailed in **Appendix C**

b) Carry forward requests of £18,616k (including £2,171k relating to the Housing Capital Investment Plan) capital resources from 2015/16 to 2016/17 to fund rephased net capital spending, as detailed in **Appendix D - Overview**.

3. Background

Revenue Outturn

3.1 The overall revenue budget outturn position for all portfolios is given in the table below. Detail by portfolio is presented in **Appendix A**.

2014/15 £'000	General Fund Revenue Summary	2015/16 £'000	% Final Budget
19,900	Original Budget	17,855	92.5
-	Adjustment – Prior Year Carry Forwards	657	3.4
-	Adjustment – BSR Feb 2016 approvals	408	2.1
-	Adjustment – Service Restructure Costs	5	0.0
-	Adjustment – Earmarked Reserves	(60)	(0.3)
-	Adjustment – Capital Charges	459	2.4
-	Adjustment – Central & Support reallocations	71	0.4
1,659	Other Adjustments	(97)	(0.5)
21,559	Final Budget	19,298	100.0
18,062	Outturn	16,334	84.6
(3,497)	(Under)/Overspend for the year on committees	(2,964)	(15.4)
657	Carry Forward Requests - revenue	485	2.5
(2,840)	Variation on committees	(2,479)	(12.8)
(1,303)	Other variances (mainly capital rephasing, earmarked reserves and retained business rates)	(2,622)	(13.6)
390	Carry Forward Requests – capital funding	2,208	11.4
(3,753)	Variance and reduced use of General Fund Reserves	(2,893)	(15.0)

3.2 **Appendix A** shows original and final budgets for the year (with the movements summarised in the above table) and compares the final budget with the outturn

- position for this Portfolio for 2015/16. The original revenue budget for 2015/16 was approved by Council on 26 February 2015.
- 3.3 **Appendix B** provides explanations of the main variances, which have been reported to appropriate Executive Councillors and Scrutiny Committees.
- 3.4 **Appendix C** lists revenue carry forward requests.

Capital Outturn

3.5 The overall revenue capital budget outturn positions for all portfolios and the HRA are given in the tables below. **Appendix D** shows the outturn position by scheme and programme with explanations of variances.

2014/15 £'000	General Fund Capital Summary	2015/16 £'000	% Final Budget
29,385	Original Budget	20,729	49.2
(9,591)	Adjustments	21,397	50.8
19,794	Final Budget	42,126	100.0
6,537	Outturn	25,561	60.7
(13,257)	(Under)/Overspend for the year	(16,565)	(39.3)
13,289	Rephasing Requests	16,445	39.0
32	(Under)/ Overspend	(120)	(0.3)

2014/15 £'000	HRA Capital Summary	2015/16 £'000	% Final Budget
32,839	Original Budget	29,946	81.2
11,733	Adjustments (Rephasing from prior year)	13,758	37.3
(5,315)	Other Adjustments	(6,830)	(18.5)
39,257	Final Budget	36,874	100.0
24,404	Outturn	33,355	90.5
(14,853)	(Under)/Overspend for the year	(3,519)	(9.5)
13,758	Rephasing Requests	2,171	5.9
(1,095)	(Under) / Overspend	(1,348)	(3.6)

- 3.6 Spending in the Housing Capital Investment Plan in 2015/16 has been at a far higher level than has been achieved in previous years, with both decent homes and new build expenditure delivering against the budgets set for the year.
- 3.7 The biggest area of slippage in the programme is in respect of the refurbishment scheme at Ditchburn Place, where work is yet to begin. There have been significant delays in the project, which will ultimately be delivered in a phased manner, with many residents still in occupation, due to the need to obtain planning permission for some of the changes proposed and overcoming some challenges in securing a contractor to undertake the works.
- 3.8 Permission is sought to re-phase the use of £1,686,000 of direct revenue financing of capital expenditure from the Housing Revenue Account and £545,000 of land receipt into 2016/17 and beyond to finance the re-phased capital expenditure identified. The resulting use of direct revenue financing of capital will be a reduction in the use of this resource of £110,000 in 2015/16 and an increase in 2017/18 of £1,796,000. The deferred use of revenue resource to fund capital expenditure also recognises the need to fund £60,000 of expenditure that would otherwise have been met by HCA grant, where the grant was received earlier than anticipated and therefore used to finance expenditure in 2015/16.

4. Implications

- 4.1 The variance from the final revenue budget (see above) on committees would result in a decreased use of General Fund reserves of £2,479k. After capital projects financed from revenue rephasing and other variances the overall variance and decreased use of General Fund Reserves is £2,893k.
- 4.2 A decision not to approve a carry forward request may impact on officers' ability to deliver the service or scheme in question and this could have staffing, equality and poverty, environmental, procurement, consultation and communication and/or community safety implications.

5. Background papers

• Reports for all portfolios to the June 2016 Scrutiny Committee cycle.

6. Inspection of papers

To inspect the background papers or if you have a query on the report please contact:

Authors' Names: John Harvey
Authors' Phone Numbers: 01223 - 458143

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O:\accounts\Committee Reports & Papers\Strategy & Resources from July 2007\2016 June\Final\Overview\Overview Outturn Report Template 2015-16.docx

General Fund Overview / Strategy & Resources Scrutiny Committee

Revenue Budget - 2015/16 Outturn

Committee / Portfolio	Original Budget £000	Final Budget £	Outturn £	Variation Increase / (Decrease) £	Carry Forward Requests - see Appendix C £	Net Variance £
Community Services						
City Centre & Public Places	2,216,540	2,377,000	2,420,240	43,240	25,000	68,240
Communities (formerly Community Arts & Recreation)	7,914,170	7,613,220	7,440,054	(173,166)		(113,166)
Total Community Services	10,130,710	9,990,220	9,860,294	(129,926)	85,000	(44,926)
Environment						
Environment & Waste (formerly Environment, Waste &	7 000 000	7 004 740	7 707 700	(222,022)		(222,022)
Public Health)	7,823,030	7,961,710	7,727,788	(233,922)		(233,922)
Planning Policy & Transport	(117,880)	(28,690)	(973,998)	(945,308)		(900,758)
Total Environment	7,705,150	7,933,020	6,753,790	(1,179,230)	44,550	(1,134,680)
Housing						
Housing GF	3,329,610	3,392,670	3,310,279	(82,391)		(82,391)
Strategy & Resources						
Finance & Resources	(6,102,620)	(5,808,680)	(6,769,097)	(960,417)	233,100	(727,317)
Strategy & Transformation	2,792,290	3,790,860	3,178,391	(612,469)	122,650	(489,819)
Total Strategy & Resources	(3,310,330)	(2,017,820)	(3,590,706)	(1,572,886)	355,750	(1,217,136)
Total Portfolios / Committees	17,855,140	19,298,090	16,333,657	(2,964,433)	485,300	(2,479,133)
Capital accounting adjustments	(4,964,190)	(5,422,730)	(5,423,427)	(697)		(697)
Capital expenditure financed from revenue	9,791,000	10,742,000	8,533,569	(2,208,431)	2,208,431	0
Contributions to earmarked funds	11,526,090	11,024,090	10,462,706	(561,384)		(561,384)
Contributions to/(from) Reserves	393,960	(1,099,490)	4,487,024	5,586,514	(2,693,731)	2,892,783
,	16,746,860	15,243,870	18,059,872	2,816,002	(485,300)	2,330,702
Net spending requirement	34,602,000	34,541,960	34,393,529	(148,431)	0	(148,431)
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Financed by:						0
Settlement Funding Assessment	(6,889,610)	(6,889,610)	(6,889,610)	0		0
Locally Retained Business Rates - growth element	(800,300)	(800,300)	(1,388,555)	(588,255)		(588,255)
New Homes Bonus (NHB) Other grants from centrel government:	(4,962,980)	(4,962,980)	(4,975,637) (85,827)	(12,657) (85,827)		(12,657) (85,827)
Appropriations from earmarked funds	(14,951,210)	(14,891,170)	(14,053,742)	837,428		837,428
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Council Tax Collection Fund (Surplus)/Deficit	(7,058,230) 60,330	(7,058,230) 60,330	(7,060,491) 60,333	(2,261)		(2,261)
Total Financing	(34,602,000)	(34,541,960)	(34,393,529)	148,431	0	148,431
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Net Total	0	0	0	0	0	0

Changes between original and final budgets may be made to reflect:

- portfolio and departmental restructuring approved budget carry forwards from the previous financial year
- technical adjustments, including changes to the capital accounting regime
- virements approved under the Council's constitution
- additional external revenue funding not originally budgeted

and are detailed and approved:

- in the January committee cycle (as part of the Budget-Setting Report)
- in the June/July committee cycle (outturn reporting and carry forward requests)
 in September (as part of the Mid-year Financial Review, MFR)
- via technical adjustments/virements throughout the year

City Centre & Public Places Portfolio / Community Services Scrutiny Committee

Service Grouping	Reason for Variance	Amount £	Contact
Environment - Open Space Management	Bill Posting & Distribution: A service review is being undertaken to identify possible efficiencies and income opportunities. A one off budget bid of £25,000 was approved for the 2016/17 budget to reflect the underachievement in income.	30,613	Anthony French
	Arboriculture: Temporary staff costs to cover recruitment difficulties of arboricultual officer. Recharges yet to be received from the County Council.	39,226	Alistair Wilson
	Closed Churchyards: Underspend due to delay in obtaining the necessary consents and permissions to start projects relating to Mill Road Cemetery - hence the carry forward request.	(42,681)	Alistair Wilson
Environment - Streets and Open Spaces	Environmental Projects / Project Delivery: Majority of officer costs incurred during year now recharged to project cost centres. Overspend relates to salary costs incurred for agency Landscape Architect seconded to cover maternity absence.	36,457	John Richards
Other		(20,375)	-
Total		43,240	

Communities Portfolio / Community Services Scrutiny Committee

Service Grouping	Reason for Variance	Amount £	Contact
Cultural Facilities	Cultural Facilities Administration: Variance primarily due to unaccounted/unanticipated past year costs incurred by the service since the transfer to Cambridge Live. This overspend has been offset by the planned underspend within cost centre 07101.	49,807	Debbie Kaye
Sport & Recreation	Leisure Contract Client Costs: £14k of this underspend relates to funding held to cover unavoidable additional costs relating to the capital project at Buchan St Neighbourhood Centre.	(20,833)	lan Ross
	Sport & Recreation Administration: The variance is predominantly down to several staff vacancies throughout the year. £80k was originally held to cover vandalism costs to Parkside Pool windows. This is now being met by the insurance fund which will have an additional contribution paid in for 2016/17.	(74,446)	lan Ross
Community Development	Community Development - Admin: This variance is mainly due to a planned underspend to cover additional in year costs relating to the transfer of Cultural Services to Cambridge Live (cost centre 20004).	(63,546)	Cathy Heath
Neighbourhood Community	Neighbourhood Community Development: £50k of this underspend relates to Clay Farm set up costs. Progress with the opening of the centre has been delayed and the new manager not in place until April 2016.	(51,217)	Sally Roden
Other		(12,931)	-
Total		(173,166)	

Environment & Waste Portfolio / Environment Scrutiny Committee

Cost Centre	Reason for Variance	Amount £	Contact
	Environment - Environmental Services		
Scientific Team	There are two main reasons for this underspend. Firstly funds to deal with a specific potential contaminated land issue were carried forward from 14/15. This issue was resolved without substantial expenditure on our part and so no further carry forward is requested. This accounts for £15,631 of the variance. Also additional income was received for Planning Performance Agreements and Air Quality Services.	(24,167)	Jo Dicks
Food and Occupational Safety	The underspend is due to two staff vacancies and the reduction of hours by 1 officer.	(49,092)	Frank Harrison
	Environment - Streets and Open Spaces		
Rangers	Underspend due to part year staff vacancies	(28,639)	Wendy Young
Public Toilets	Expenditure budget for programmed works is for twelve months with only ten months of actual charges - linked to the toilet cleaning cost centre which holds the first two months worth of costs	(53,029)	Anthony French
Toilet Cleaning	Linked to the Public Toilets cost centre - this represents the first two months of costs prior to the transfer to CCS	95,554	Don Blair
Street Cleansing	Variance relates to additional income (£60k) from Cbid and underspends on staffing, fleet maintenance and subcontractors	(120,846)	Don Blair
	Environment - Waste and Recycling		
Domestic Special Collections	A budget saving of £90k was approved to review bulky waste in 2015-16. The project to realise this saving could not commence due to resource constraints and pressures of other changes within the service. The saving was deleted for 2016-17 onwards in the October 2015 MFR.	86,247	Simon Payne
Trade Refuse	Income was higher than budgeted for largely due to new contracts (230k). This was partly offset by additional expenditure on bin purchase and refurbishment (77k) and gate fee and waste disposal charges (37k). Budget bids were approved to take account of these variances in 2016-17.	(105,690)	Greg Hutton- Squire
Trade Waste Bulky Collections	The variance is mainly due to increased income.	(26,091)	Greg Hutton- Squire
Recycling Strategy	The variance is due to increased recycling credit income and an underspend on the purchase of bins budget.	(47,135)	Simon Payne
Shared Waste Implementation Costs	The shared waste implementation budget was overspent largely due to the delay in appointing the new shared head of service plus other costs that were greater than expected and were not covered by the efficiency fund budget that was allocated to the project.	80,641	Simon Payne
Other		(41,675)	-
Total		(233,922)	

Planning Policy & Transport / Environment Scrutiny Committee

Service Grouping	Reason for Variance	Amount £	Contact
	Environment - Parking Services		
Car Parks	Income exceeded budget expectations due to buoyant local economic conditions. There was also an underspend on maintenance and one off staffing costs resulting in expenditure savings	(861,858)	Sean Cleary
	Environment - Planning		
City Development	Overall, there has been a significant saving on salaries because of the number of vacancies within the planning service over the past 12 months, in both City Development and New Neighbourhoods Team but this has been off-set by equivalent expenditure on temporary agency staff to cover vacancies, given the high volumes of workloads within the teams. Most of the expenditure on temporary staff can be clawed back through planning performance agreement payments which are phased throughout and across financial years and are therefore ongoing. There has been an over-achievement on major applications planning fee income within the City Development Team and an over-achievement generally on other types of planning fee income such as pre-application fees and discharges of conditions, reflecting the high levels of growth activities generally. However, there has been a significant shortfall in planning fee income associated with large-scale strategic major applications within the New Neighbourhoods Team which has created the overall variance. This is a result of some large-scale applications that were due to be submitted before the end of the financial year being delayed. One example of this is the West Cambridge outline application where submission is delayed until the end of May/early June -the planning application fee for this is £86,462. There are also a number of other projects that have been delayed on Darwin Green 1 site where development has not yet commenced. Planning application fee income is volatile and the outturn forecast is difficult to predict accurately because of this. Officers are reliant on developer programme information, which is subject to constant change at short notice, to project this.	118,170	Sarah Dyer
Cambridge University Contract	This is University contract funding for officer resources to progress and provide inputs to University projects The University confirmed that recruitment could not start until the contract had been signed in February 2016 and this first contract payment has only recently been received. Recruitment is therefore ongoing in some cases so this needs to be carried forward into the next financial year.	(36,942)	Sharon Brown
Urban Design & Conservation	The underspend relates principally to funding within on going program of proactive conservation work (updating conservation area appraisals and historic signage/advertising programme) which should be spent in 2016/17. Exec Cllr has approved year on year carry over in order to complete program.	(33,445)	Glen Richardson
Taxicard Service	The variance is due to fluctuations in passenger usage.	(33,264)	Sara Saunders
	Environment - Director & Business & Information Service (BIS)		
Urban Growth Project Management	The underspend relates to the vacancy of the Corporate Growth Programme Manager which was partly offset by part time administrative support.	(49,435)	Simon Payne
Other		(48,534)	-
Total		(945,308)	

General Fund Housing Portfolio / Housing Committee

Service Grouping	Reason for Variance	Amount £	Contact		
Customer & Community Services - Housing Strategy, Development, Housing Advice, Private Sector Housing and Miscellaneous Housing					
Contribution to the HRA	The contribution to the HRA for amenities provided by the HRA, but benefitting the wider population, was lower than budgeted in 2015/16, with more of the estate management expenditure incurred in the HRA being tenant related expenditue.	(34,344)	J Hovells		
Development	Underspending in employee costs as a result of a vacancy within the team and also in consultants fees in 2015/16, coupled with a nil contribution to a post intended to be shared with South Cambridgeshire Council due to changes introduced as part of the creation of the HDA. Unders[ending was partially offset by an under-achievement in fee income.	(19,781)	S Walston		
Minor Variations		7,946			
	Total	(46,179)			

General Fund Housing Portfolio / Housing Committee

Revenue Budget 2015/16 - Major Variances from Final Revenue Budgets

Service Grouping	Reason for Variance	Amount £	Contact
Environment - Envir	onmental Health		
Housing Standards	Underspending in employee costs and associated staff based expenditure due to delays in recruiting to two new posts coupled with no revenue expenditure in relation to CPO's in 2015/16.	(25,393)	R Ray
Energy Officer	Underspend in respect of energy work and software budgets	(12,651)	J Dicks
Minor Variations		1,832	
	Total	(36,212)	

Total for Housing Portfolio / Community Services Scrutiny Committee

(82,391)

Service Grouping	Reason for Variance	Amount £	Contact
	Business Transformation	_	
Finance - General	Variance is primarily due to an over achievement of income (interest receipts, CCLA Property Fund dividend income and adjustments to estimates of recoverability in respect of Heritable Bank investment).	(90,195)	Charity Main
General Properties and Grand Arcade	The variance is primarily due to the receipt of new rental income following the acquisition of the Orchard Park Local Centre and the Cambridge Road Retail Park, Haverhill. The income was not budgeted to be received until the 2016/17 financial year. The remaining variance is primarily due to the receipt of backdated rental income following the completion of rent reviews and audits and one-off lease premiums.	(316,903)	Dave Prinsep
	Customer and Community Services		
Revenues and Benefits	The variance is primarily due to unspent Homelessness Prevention Funding of £197.6k allocated to Discretionary Housing Payment use (top up funding) for which a carry forward of budget to the 2016/17 financial year was approved at the Strategy & Resources Scrutiny Committee meeting on 21 March 2016 (see Appendix C) and higher than forecast recovery of Housing Benefit Overpayments from claimaints no longer claiming benefits - £149k. The remaining variances are due to one-off residual Council Tax Benefit receipts of £15k, underspend on staffing costs of £16k primarily due to vacancies during part of the 2015/16 financial year (N.B. the majority of the vacant posts have now been filled) and a positive variance of £62k across a range of transport, supplies and services and income budget headings.	(440,121)	Alison Cole
	Environment		
Land Charges and Searches	The variance is primarily due to the Land Charges fee income exceeding the income budget that was set. The income budget is always set conservatively due to year on year changes to the housing market conditions.	(46,897)	Paul Boucher
	Support Services		
Accountancy & Support Services	The Accountancy and Support Services variance is primarily due to the Capital Accountant post being vacant until the end of November 2015 and income received in respect of the shared Head of Finance post of £35.5k for which a carry forward of budget to the 2016/17 financial year is requested for the backfill of Finance staff involved in the Financial Management System project (see Appendix C).	(82,140)	Caroline Ryba
Human Resources	The main variance is due to an underspend on staffing costs, including Salary & Pension (£14k) and a Service Level Agreement (now ended £10k). The remaining variance is primarily due to transport and supplies and services underspends across a range of budget headings. (£7.8k)	(31,809)	Deborah Simpson
IT	The variance is primarily due to one-off costs recharged to the ICT Shared Service.	(87,168)	Tony Allen
Admin Buildings (including Facilities Management)	The underspend is primarily due to a service charge refund paid to the Council in respect of a prior year - £17k and an underspend on Facilities Management of £20k due to a member of staff being on paternity leave during the early part of the 2015/16 financial year - £7k and transport and supplies and services underspends across a range of budget headings - £13k.	(36,875)	Trevor Burdon
Support Services	Services recharged to Departments	265,640	-
Other		(93,949)	-
Total		(960,417)	

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Service Grouping	Reason for Variance	Amount £	Contact
ссти	Overspend relates to understating 2014/15 creditors for shared service - final invoice was higher than expected. There is also some loss of income relating to monitoring of CCTV for the County Council.	41,302	Paul Necus
Community Safety	Combination of an underspend of £8k on NRP Volunteer Training as this was picked up by the OPCC but will be required in future years. There is also an admin error in the actual amount for special projects of £8k which should be adjusted down to £2,190 (currently £10,190).	(22,870)	Lynda Kilkelly
Corporate & Democratic Services	Balances on the Corporate Management Services that have been cleared to this centre include underspends of £16k Emergency Planning (£8k additional income, £5k staffing) and £8k Finance General recharges for consultants. Balances on Corporate Services that have been cleared to this centre include underspends of £57k on Corporate Policy, Committee Management, Members Support, Civic Affairs and Twinning relating mainly to staff (including Sergeant at Mace) and office costs.	(81,261)	John Harvey
Central Provisions and Centrally allocated costs	Unspent balances on central provisions which are held on this centre may be partly offset by variances reported within service budgets. So the major areas of variances include net underspend of £34k [Maternity Fund), £80k (R&R), £75k Electricity, £20k Gas, £34k overachievement of savings on SSR phase 1&2. Other underspends are £63k Apprenticeships and £31k Programme Office (and for both of these the unspent balances will be requested to be carried forward). In addition, balances on the Central and Support Services have been cleared to this centre ready for reallocation during final accounts closedown. So, whilst the variance amounts are shown here, where variances are significant they have been explained within the source cost centre so are therefore not reproduced here. So the major variances include underspends of £84k IT, £16k Admin Buildings (primarily due to a £17k prior year service charge refund in respect of Lion House), £20k Facilities Management (staffing £7k, supplies and services £12), £32k HR, £82k Accountancy, £21k Customer Service Centre, £15k Internal Audit, partly offset by an overspend on Insurance Fund of £156k (includes MMI additional levy £76k and an additional £80k contribution towards Parkside Window replacement).	(429,770)	John Harvey
Programme Office	The variance is due to the reduced requirement in 2015/16 to fund transformation projects, as existing sources of funding such as the Efficiency Fund or TCA (Transformation Challenge Award) were available and applied. As these sources of funding are unlikely to be available again in 2016/17 and given the nature of transformation projects, it is requested the underspend is c/fwd to 2016/17 to meet future bids and commitments as they arise.	(91,652)	Ray Ward
Other		(28,219)	-
Total		(612,469)	

Community Services Scrutiny Committee

City Centre & Public Places Portfolio Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for Carry Forward Request	Amount £	Contact
	Open Space Management		
1	Underspend due to delay in obtaining the necessary consents and permissions to start projects relating to Mill Road Cemetery - hence the carry forward request	25,000	Alistair Wilson
	Total Carry Forward Requests for City Centre & Public Places Portfolio / Community Services Scrutiny Committee	25,000	

Community Services Scrutiny Committee

Communities Portfolio

Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for Carry Forward Request	Amount £	Contact
1	Neighbourhood Community Development A carry forward of £50k is requested relating to set up costs for Clay Farm Community Centre. The planned opening has been delayed a second time to the end of October 2016. Community Development - Admin	50,000	Sally Roden
2	A carry forward is requested to reflect the contingent costs of staff affected by restructuring either through pay protection or redundancy costs. This is the remaining amount required from a fund that was earmarked to cover restructuring within Community Services.	10,000	Jackie Hanson
	Total Carry Forward Requests for Communities Portfolio / Community Services Scrutiny Committee	60,000	

Environment & Waste Portfolio / Environment Scrutiny Committee Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for Carry Forward Request	Amount £	Contact
	No carry forwards are requested for this portfolio		
	Total Carry Forward Requests for Environmental & Waste Services Portfolio / Environment Scrutiny Committee		

Planning Policy & Transport / Environment Scrutiny Committee Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for Carry Forward Request	Amount £	Contact
	Director of Environment		
1	Walking & Cycling Strategy - Allocation of funding delayed due to prioritising limited staff time to supporting City Deal project work.	1,850	Alistair Wilson
2	Flood Risk Management - Carry forward request due to delays in starting major drainage projects.	19,900	Simon Bunn
3	Planning Policy - MLEI grant funding received and earmarked for training which will be undertaken in 2016 - 2017.	2,800	Sara Saunders
4	Urban Design & Conservation - Ongoing program of pro-active conservation work which should be spent in 2016/17.	20,000	Glen Richardson
	Total Carry Forward Requests for Planning Policy & Transport Portfolio / Environment Scrutiny Committee	44,550	

General Fund Housing Portfolio / Housing CommitteeRevenue Budget 2015/16 - Carry Forward Requests

Request to Carry Forward Budgets from 2015/16 into 2016/17 and future years

Item		Request £	Contact
	Director of Customer & Community Services		
1	No carry forward requests from 2015/16 into 2016/17 from this directorate for this portfolio		
	Director of Environment		
2	No carry forward requests from 2015/16 into 2016/17 from this directorate for this portfolio		
	Total Carry Forward Requests for General Fund Housing Portfolio / Housing Scrutiny Committee		

Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for carry forward request	Amount £	Contact
	Director of Customer and Community Services		
1	Revenues and Benefits Request to carry forward unspent Homelessness Prevention funding of £197,600 to support Discretionary Housing Payments. (N.B. The above-mentioned carry forward was approved at the Strategy & Resources Scrutiny Committee meeting on 21 March 2016).	197,600	Alison Cole
	Director of Business Transformation		
2	Request to carry forward unspent funding of £35,500 from the shared Head of Finance post for the backfill of Finance staff involved in the Financial Management System project.	35,500	Caroline Ryba
	Total Carry Forward Requests for Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee	233,100	

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Revenue Budget 2015/16 - Carry Forward Requests

Item	Reason for Carry Forward Request	Amount £	Contact
1	Central Provisions and Centrally allocated costs Cost of change on Business Transformation. Programme Office	31,000	Ray Ward
2	The underspend occurred due to the reprioritisation of projects within the overall transformation programme. This resulted in the earlier execution of projects that were part funded from other funding streams. The carry forward request is made as the funds are required for re-phased and planned change projects.	91,650	Lynda Kilkelly
	Total Carry Forward Requests for Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee	122,650	

Overview (Committees and Housing Capital Investment Plan) / Strategy & Resources Scrutiny Committee

Capital Budget 2015/16 - Outturn

Committee	Original Budget £000	Final Budget £000	Outturn £000	Variance £000	Rephase	Over / (Under) Spend £000
Community Commisses						
Community Services:				(0-0)	201	
City Centre & Public Places	450	1,586	708	(878)	881	3
Communities (formerly Community Arts & Recreation)	6,271	10,520	4,566	(5,954)	5,991	37 40
Total Community Services	6,721	12,106	5,274	(6,832)	6,872	40
Environment:						
Environment & Waste (formerly Environment, Waste & Public						
Health)	1,010	1,566	1,186	(380)	418	38
Planning Policy & Transport	2,526	8,831	3,449	(5,382)	5,377	(5)
Total Environment	3,536	10,397	4,635	(5,762)	5,795	33
l						
Housing				(227)		(==\
Housing GF	200	316	49	(267)	210	(57)
Strategy & Resources:						
Finance & Resources	10,272	18,900	15,521	(3,379)	3,243	(136)
Strategy & Transformation	0	407	82	(325)	325	0
Total Strategy & Resources	10,272	19,307	15,603	(3,704)	3,568	(136)
		10.100		(10.505)		(122)
Total Committees	20,729	42,126	25,561	(16,565)	16,445	(120)
Housing Revenue Account (HRA)	29,151	36,099	32,573	(3,526)	2,146	(1,380)
General Fund Housing	795	775	782	7	25	(1,380)
Total for Housing Capital Investment Programme	29,946	36,874	33,355	(3,519)	2,171	(1,348)
	20,040	55,574	55,555	(0,010)	2,.71	(1,540)
Total Capital Plan	50,675	79,000	58,916	(20,084)	18,616	(1,468)

Changes between original and final budgets may be made to reflect: and are detailed and approved:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
PR010a - 35523	Environmental Improvements Programme - North Area	A Wilson	30	132	27	(105)	105	0	Rolling programme delayed by complex dependencies, including staffing changes and highways approvals/ processes. Recent push with 17 projects completed, further 6 imminent. 2016/17 project bids approved at Area Committee Spring 2016, with further round due later in 2016.
PR010b - 35524	Environmental Improvements Programme - South Area	A Wilson	29	143	1	(142)	142	(0)	Rolling programme delayed by complex dependencies, including staffing changes and highways approvals/ processes. Recent push with 7 projects completed, further 2 (Rectory Terrace, Cherry Hinton and Bateman St.) imminent. Further work needed to allocate outstanding, and 2016/17 programme, funds through Area Committee.
PR010c - 35525	Environmental Improvements Programme - West/Central Area	A Wilson	66	136	28	(108)	108	0	Rolling programme delayed by complex dependencies, including staffing changes and highways approvals/ processes. Recent push with 15 projects completed, further 4 in preparation. 2016/17 project bids approved at Area Committee Spring 2016, with further round due later in 2016.
PR010d - 35526	Environmental Improvements Programme - East Area	A Wilson	50	144	25	(119)	119	(0)	Rolling programme delayed by complex dependencies, including staffing changes and local stakeholder engagement. Recent push with 12 projects completed, further 4 imminent. 2016/17 project bids approved at Area Committee Spring 2016.
PR010di - 35527	Environmental Improvements Programme - Riverside/Abbey Road Junction	A Wilson	0	31	0	(31)	31	0	Project complete
PR027 - 38168	Replacement of Parks & Open Space Waste/Litter Bins	D Blair	75	116	68	(48)	48	(0)	Works complete at Parkers Piece, Christ's Pieces, Queens' Green and Jesus Green. Some new bagged liners to fit to the bins to speed up emptying and reduce manual handling risks. Litter bin replacement programme is on-going for 2016/17
PR030d - 38257	St Thomas Square Play Area Improvements (S106)	A Wilson	0	50	50	(0)	0	(0)	Project complete
PR030e - 38258	Cavendish Rd (Mill Rd end) improvements: seating & paving (S106)	A Wilson	0	8	1	(7)	7	0	Project delayed by dependencies on key local stakeholder and parallel art project. Issues now resolved. Project being firmed up with target implementation late summer 2016.
PR030f - 38259	Bath House Play Area Improvements (S106)	A Wilson	0	49	2	(47)	47	(0)	Local consultation in 2015/16 has clarified the way forward for this play area project. Project now reconfigured and estimated to cost around £60k (S106 funding is available). Business case has been approved by Capital Programme Board, subject to comments from East Area Chair, Vice Chair and Opposition Spokes. Expected to be delivered in summer 2016.

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
PR030h - 38255	Romsey 'town square' public realm improvements (S106)	A Wilson	54	58	2	(56)	56	0	Public consultation completed with majority support, nevertheless key stakeholder desire to add value to project. Currently under review, in conjunction with ward councillors. Additional £10k County Council funding available.
PR031b - 38211	BMX track next to Brown's Field Community Centre (S106)	A Wilson	0	29	30	1	0	1	Project complete
PR031d - 38262	Chestnut Grove play area improvements (S106)	A Wilson	0	50	50	(0)	0	(0)	Project complete
PR031i - 38280	Perse Way Flats Play Area (S106)	A Wilson	0	25	23	(2)	2	(0)	Project complete
PR031I - 38345	Landscaping and play area improvements on green on Bateson Road (S106)	A Wilson	0	0	27	27	(27)	(0)	Project starts on site 16th May
PR031m - 38346	Install play equipment at Dundee Close, Discovery Road and Scotland Road play areas (S106)	A Wilson	0	0	10	10	(10)	(0)	Projects complete at Dundee Close and Scotland Road. Discovery Way before 30/05/2016
PR032e - 38267	Accordia Trim Trail & Jnr Scooter Park (S106)	A Wilson	0	50	35	(15)	0	(15)	Scooter trail complete. Area Committee agreed not to go ahead with the adult trim trail, so the £15k informal open space contributions returns to the devolved funds for other local projects.
PR033c - 38222	Public Art element of improvements to the entrances at Histon Rd Rec (S106)	A Wilson	0	31	29	(2)	2	(0)	Project completed. Residual spending to be drawn down. Any remainder to be returned to devolved funding available for other local projects.
PR033f - 38272	Histon Rd Rec Ground Improvements (S106)	A Wilson	0	55	41	(14)	14	0	Project completed. Residual spending to be drawn down. Any remainder to be returned to devolved funding available for other local projects.
PR034c - 38226	Drainage of Jesus Green (S106)	A Wilson	0	6	0	(6)	6	0	Drainage project complete. Repairs to Victoria Ave. gate apron anticipated Summer/ Autumn 2016 (additional £5k County Council funding contribution).
PR034d - 38227	Public Art - 150th & 400th Anniversary (S106)	A Wilson	93	98	(14)	(112)	112	(0)	Project underway with website launched and work on the physical artwork on (revised) programme.
PR037 - 38252	Local Centres Improvement Programme	A Wilson	20	44	17	(27)	27	0	Funding to develop project proposals for 3 local centres. Development work for Cherry Hinton High St. complete with officer costs to be recharged, Arbury Ct. and Mitcham's Corner under development.
PR037a - 37050	Local Centres Improvement Programme - Cherry Hinton High Street	G Richardson	0	15	7	(8)	8	0	Main element of works commenced May 2016 following consultation in 2015
PR040a - 38295	Big Draw event 2015, Chesterton (public art grant) (S106)	A Wilson	0	1	0	(1)	1	0	Project completed. Final accounts to be settled and remaining S106 spending to be drawn down.

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
PR040b - 38296	Rock Road library community garden (public art grant) (S106)	A Wilson	0	7	0	(6)	7	1	Project completed.
PR040c - 38297	Creating my Cambridge: clicking to connectivity (public art grant)	A Wilson	0	15	0	(15)	15	0	Project completed. Final accounts to be settled and remaining S106 spending to be drawn down.
PR040d - 38298	Twilight at the Museums 2016: animated light projection (public art grant) (S106)	A Wilson	0	14	0	(14)	14	0	Public art event delivered. Final stage digitial resource to becompleted in summer 2016 (as planned). Final accounts to be settled and residal S106 spending to be drawn down.
PR040e - 38299	Cambridge Sculpture Trails leaflet (public art grant) (S106)	A Wilson	0	3	0	(3)	3	0	Project completed. Final accounts to be settled and remaining S106 spending to be drawn down.
PR040f - 38317	Public art grant - Syd Barrett (S106)	S Tovell	0	10	8	(2)	2	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040g - 38322	Public art grant - Chesterton mural (S106)	S Tovell	0	3	2	(1)	1	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040h - 38323	Public art grant - Growing spaces in King's Hedges (S106)	S Tovell	0	2	2	(1)	0	(1)	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040i - 38324	Public art grant - History Trails (S106)	S Tovell	0	20	15	(5)	5	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040j - 38325	Public art grant - Sounds of Steam (S106)	S Tovell	0	15	10	(5)	5	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040k - 38326	Public art grant - Mitcham's models at Christmas (S106)	S Tovell	0	6	5	(1)	1	0	Project completed. Final accounts to be settled and residal S106 spending to be drawn down.
PR040I - 38327	Public art grant - Newnham Croft stained glass window (S106)	S Tovell	0	12	10	(2)	5	3	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040m - 38328	Public art grant - public art at North Cambridge Academy (S106)	S Tovell	0	15	10	(5)	5	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040n - 38329	Public art grant - public art at Humberstone Road (S106)	S Tovell	0	2	2	(1)	0	(1)	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040o - 38330	Public art grant - 'The place where we stand' (S106)	S Tovell	0	15	12	(3)	3	0	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR040p - 38331	Public art grant - Life in Trumpington (S106)	S Tovell	0	8	7	(1)	1	1	Project on-going and first instalment of grant has been paid - completion expected in 2016/17 (as planned).
PR042A - 38336	Improved access to Hobson's Folly (S106)	S Tovell	0	0	6	6	(6)	(0)	Awaiting Cambridge Past Present & Future input
Total Program	nmes		417	1,417	547	(870)	859	(11)	
SC410 - 38118	Mill Road Cemetery	A Wilson	0	21	11	(10)	10	(0)	Project delayed by various dependencies. Now largely resolved, with funding commitment anticipated Spring 2016.
SC469 - 38131	Vie Public Open Space (S106)	A Wilson	0	32	25	(7)	7	0	Project completed. Residual spending to be drawn down.

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
SC492 - 38153	Jesus Green Play Area (S106)	A Wilson	0	2	12	10	0	10	Fencing follow-up project completed, after completion of main play area improvements in 2013
SC540 - 39152	Electronic Market Management Software	D Ritchie	0	4	0	(4)	2	(2)	Improvements/modifications made to market management software that should have been part of the initial procurement in order that system worked as intended. Work ordered in March 2016 and subsequently invoiced and completed. £1,750 remaining unlikely to be required.
SC544 - 38175	Coleridge Recreation Ground Improvements (S106)	A Wilson	0	70	88	18	0	18	Main project completed. Remaining landscaping improvements (seasonal) due to completed in autumn.
SC548 - 38179	Southern Connections Public Art Commission (S106)	A Wilson	18	25	22	(3)	3	(0)	Long term project delayed due to land transfers, staffing changes and absence. Support for community engagement now in place with next planting phase anticipated Autumn 2016.
SC600 - 38287	Far East Prisoners of War Commemorative Plaque	A Wilson	15	15	4	(11)	0	(11)	Project complete
Total Projects	Total Projects		33	169	161	(8)	22	14	
-	-	-	0	0	0	0	0	0	-
Total Provision	Total Provisions		0	0	0	0	0	0	
Total for City	Centre & Public Places Portfolio		450	1,586	708	(878)	881	3	

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
 in the January committee cycle (as part of the Budget-Setting Report, BSR)

Communities Portfolio / Community Services Scrutiny Committee Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16 £000	Final Budget 2015/16 £000	Outturn £000	Variance - Outturn compared to Final Budget £000	Rephase Spend £000	Over / (Under) Spend £000	Variance Explanation / Comments		
PR030k - 38290	C3: grant for kitchen facilities & portable stage lift (S106)	J Hanson	0	53	53	0	0	0	n/a		
PR031k - 38291	St Luke's Church: grant for refurbishment of community facilities (S106)	J Hanson	0	30	22	(8)	8	0	Project on target		
PR032f - 38268	Cherry Hinton Baptist Church Family Centre (S106)	B Keady	0	111	121	10	0	10	Project Completed. Current Year budget should be £121k and funds have now been drawn down from S106 contributions		
PR032g - 38269	Cherry Hinton Rec Ground pavilion refurb. (S106)	I Ross	0	99	2	(97)	97	0	Project reworked at request of local clubs and ward Councillors to provi additional changing rooms, further approval for funds obtained S.Area Committee 14/12/15. Planning approval granted and South Area permissions obtained to procure granted in April 16. Currently out to tel fro September 16 completion.		
PR032h - 38270	Trumpington Bowls Club Pavilion Ext. (S106)	I Ross	0	70	75	5	2	7	Project complete. Retention money to be carried over for payment in 16/17. overspend funded from S106 draw downs		
PR033j - 38292	St Augustine's Church: grant for church hall side extension (S106)	J Hanson	0	87	87	0	0	0	n/a		
PR034p - 38293	Cambridge 99 Rowing Club: grant for kitchen facilities (S106)	l Ross	0	5	0	(5)	5	0	Is a grant to the Cambridge 99 rowing club and they have not completed the works to date. Expected completion June 2016.		
PR034q - 38294	Cambridge Canoe Club: additional boat and equipment store (S106)	I Ross	0	10	2	(8)	8	0	Is a grant to the Cane Club and some modifications works are completed and in use. Planning permissions had to be sought for containers and was finally granted in late April 2016. Currently procuring containers. Grant to be paid over when works are completed.		
Total Progra	amme		0	465	364	(101)	120	19			
SC476 - 38137	Water Play Area Abbey Paddling Pool (S106)	I Ross	0	2	3	1	0	1	Project complete and in use over last two summer seasons 14/15 & 15/16.		
SC477 - 38138	Coleridge Paddling Pool Enhancement (S106)	I Ross	0	2	2	0	0	0	Project complete and in use over last two summer seasons 14/15 & 15/16.		
SC478 - 38139	Water Play Area Kings Hedges "Pulley" (S106)	I Ross	0	2	3	1	0	1	Project complete and in use over last two summer seasons 14/15 & 15/16.		

Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments		
SC560 - 38189	Guildhall & Corn Exchange Cap Schemes RO AR9	D Kaye	0	98	35	(63)	63	(0)	Works to toilets are programmed for August 2016		
SC602 - 38306	Buchan Street Community Centre - new roof replacement	I Ross	0	60	74	14	0	14	Project completed. £14K overspend is from installation of Solar PV array and funded from revenue budget.		
SC603 - 38307	Ross Street Community Centre - new boiler system	I Ross	0	36	26	(10)	0	(10)	Project completed. Tenders for works came in under budget and underspend can be returned to central reserves.		
SC034o - 38304	Netherhall School: supplementary grant for gym and fitness suite facilities (S106)	I Ross	0	45	19	(26)	26	(0)	Is a grant to the School, which has recently changed to an Academy and the new governing body and trustees are reviewing the remaining parts of the proposed scheme of works to ensure that they are a best fit for the new direction of the Academy and the facility improvements are still required.		
Total Projec	ets		0	245	162	(83)	89	6			
PV526 - 41070	Clay Farm Community Centre - Phase 1 (S106)	A Carter	0	0	12	12	0	12	Architects and other professional fees incurred in 2015/16. Future costs to be met from the Phase 2 (construction) budget.		
PV564 - 38199	Clay Farm Community Centre -Phase 2 (Construction)	A Carter	6,271	9,810	4,028	(5,782)	5,782	0	Scheme is currently behind schedule		
Total Provis	sions		6,271	9,810	4,040	(5,770)	5,782	12			
Total for Co	mmunities Portfolio		6,271	10,520	4,566	(5,954)	5,991	37			

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

Environment and Waste Portfolio / Environment Scrutiny Committee

Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
SC588	NW Cambridge Development Underground Collection Vehicle	Simon Payne	210	210	0	(210)	210	0	Vehicle order now place (136719) awaiting confirmation of deliver date, expected sept/Oct. 2016. Total cost of vehicle 265k. 108k to be reclaimed from the university on delivery
SC607	Fleet Maintenance & Management Service at Waterbeach	David Cox	0	34	0	(34)	34	0	Original budget bid was based on a 1 April 2016 occupancy at the Waterbeach garage. This has now slipped to early 2016/17 so a rephase of the budget is requested.
Total Projects	otal Projects		210	244	0	(244)	244	0	
PR016	Public Conveniences	Alistair Wilson	0	41	11	(30)	30	0	Final account for Lion Yard refurbishment still to be agreed. Business Case for Silver St. upgrade under development following options shortlisting Exec Cllr & Env Scrut C'tee March 2016. Public consultation anticipated Summer 2016.
Total Provision	ons		0	41	11	(30)	30	0	
PR017	Vehicle Replacement Programme	David Cox	597	1,027	1,065	38	0	38	Overspend due to individual cost of one Refuse Collection Vehicle (fleet 238) being greater than expected
PR028	Litter Bin Replacement Programme	Don Blair	125	132	18	(114)	114	0	Litter bin replacement programme is on-going for 2016/17
PR035	Waste & Recycling Bins - New Developments (S106)	Simon Payne	78	122	92	(30)	30	0	The original budget was based on the housing trajectory at the time of setting the budget however the actual build out profile differed.
Total Program	Total Programmes		800	1,281	1,175	(106)	144	38	
								0	
Total for Env	ironmental and Waste Servic	ces Portfolio	1,010	1,566	1,186	(380)	418	38	

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)

Planning Policy & Transport Portfolio / Environment Scrutiny Committee Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments	
			£000	£000	£000	£000	£000	£000		
SC416	UNIform e-consultee Access Module	Paul Boucher	0	7	5	(2)	0	(2)	Project Complete	
SC570	Essential Structural/Holding Repairs - Park Street Multi- Storey car park	Sean Cleary	41	45	28	(17)	17	0	3 Year repair project with majority of 3rd year works completed. Final retention invoices are not due until summer 2016. Capital account will need to be rephrased to carry the remaining £17,000 forward into 2016/17 for this.	
SC571	Procurement of IT System to Manage Community Infrastructure Levy	Sara Saunders	0	20	0	(20)	20	0	Implementation of CIL dependant on timing of Local Plan Examination.	
SC589	Grand Arcade Car Park Stairwell Refurbishment	Sean Cleary	0	7	4	(3)	0	(3)	Final invoice now received and paid. Project complete and capital account can be closed	
SC590	Structural Holding Repairs & Lift Refurbishment - Queen Anne Terrace Car Park	Sean Cleary	360	499	215	(284)	284	0	5 year holding repair project with majority of second year works complete. Some of year 2 works have needed to be rescheduled into year 3 resulting in the need for the remainder of year 2 budget to be rephased and added to preplanned year 3 budget. Will liaise with service accountant for roll over of funds into 16/17	
Total Proje	cts		401	578	252	(326)	321	(5)		
PV007	Cycleways	Alistair Wilson	240	275	21	(254)	254	0	Rolling programme delayed due to prioritising limited staff time towards City Deal projects. Spend on Green Dragon Bridge likely to be less than anticipated, with forward priorities under review.	
PV018	Bus Shelters	Alistair Wilson	0	127	17	(110)	110	0	Rolling programme delayed due to staffing changes and technical difficulties. Solutions largely identified and in process of being implemented, with further phase to follow later in 2016.	
PV033B	Street Lighting	Alistair Wilson	42	82	1	(81)	81	0	City Centre Historic Core upgrades in progress with three Kite area streets works anticipated Spring 2016. Opportunity to undertake additional works under review.	
PV532	Cambridge City 20mph Zones Project	Alistair Wilson	140	316	75	(241)	241	0	Phase 2 (East) area works now completed with final phase (South and West Central) designed and being procured for implementation Summer 2016. Monitoring work to continue thereafter.	

Planning Policy & Transport Portfolio / Environment Scrutiny Committee Capital Budget 2015/16 - Outturn

2,526

8,831

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
PV549	City Centre Cycle Parking	Alistair Wilson	190	190	8	(182)	182	0	On-street element of works completed with additional sites included as committed in Portfolio and Operational plans. Scoping work on further opportunities (incl Grand Arcade Cycle Park) continuing.
PV594	Green Deal	Jo Dicks	1,126	5,404	2,894	(2,510)	2,510	0	Good Progress continues to be made on installations and sales of solid wall insulation to private households. Currently Just under 900 (project target of 1000) customers have signed up and paid a deposit. Close to 700 solid wall properties have completed installation. Underspend is very unlikely on this fund as demand remains high.
PV595	Green Deal - Private Rental Sector	Jo Dicks	357	1,829	174	(1,655)	1,655	0	Sales to PRS properties have remained disappointing. However, new sales activity and greater flexibility from DECC as to how this element of the fund can be spent is helping uptake of the funding. Underspent funds return to DECC under the terms of our MoU. DECC are aware of progress through fortnightly updates.
Total Provi	sions		2,095	8,223	3,190	(5,033)	5,033	0	
PR039	Minor Highway Improvement Programme	Alistair Wilson	30	30	7	(23)	23	0	Contribution to Local Highways Improvement programme delivered by County Council. Year spend to be finalised with transfer of funds accordingly.
Total Prog	otal Programmes		30	30	7	(23)	23	0	

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

Total for Planning Policy & Transport Portfolio

and are detailed and approved:

(5,382)

3,449

- in the June/July committee cycle (outturn reporting and carry forward requests)

(5)

- in September (as part of the Mid-year Financial Review, MFR)

5,377

- in the January committee cycle (as part of the Budget-Setting Report, BSR)

General Fund Housing Portfolio / Housing Committee

Description	Lead Officer	Original Budget	Final Budget	Outturn	Variance - Outturn compared to Final Budget	Re-phase Spend	Over / (Under) Spend	Variance Explanation / Comments
		£000	£000	£000	£000	£000	£000	
Empty Homes Loans Fund	Y O'Donnell	200	200	0	(200)	200	0	Scheme slow to start due to the need to recruit to a new post. The nature of the scheme is to recycle funds, so a variance is likely to exist on an ongoing basis. Rephase of budget into 2016/17 is requested.
Upgrade facilities at 125 Newmarket Road	D Greening	0	88	11	(77)	10	(67)	Work to upgrade the facilities at 125 Newmarket Road were expanded to include some routine maintenance, with additional spend of £80,000 approved. Scheme complete, with the need to carry forward resource only to meet any residual retention costs. Budget in 2015/16 was a budgeting error and should not have been included.
Buchan Street Shopping Area Improvements	A Preston	0	28	38	10	0	10	Project approved in February 2015, fully funded by County Council contributions. Works completed, but with some reconciliation ongoing in respect of the spend versus the County Council contribution.
Total Provisions		200	316	49	(267)	210	(57)	
^r Housing		200	316	49	(267)	210	(57)	
	Empty Homes Loans Fund Upgrade facilities at 125 Newmarket Road Buchan Street Shopping Area Improvements Total Provisions	Empty Homes Loans Fund Y O'Donnell Upgrade facilities at 125 Newmarket Road D Greening Buchan Street Shopping Area Improvements A Preston Total Provisions	Description Officer Budget £000 Empty Homes Loans Fund Y O'Donnell 200 Upgrade facilities at 125 Newmarket Road D Greening 0 Buchan Street Shopping Area Improvements A Preston 0 Total Provisions 200	Description Officer Budget £000 £000 Empty Homes Loans Fund V O'Donnell 200 200 Upgrade facilities at 125 Newmarket Road D Greening Officer Budget £000 88 200 200 200 200 200 316	Description Officer Budget Budget Outturn £000 £000 £000 Empty Homes Loans Fund Y O'Donnell 200 200 0 Upgrade facilities at 125 Newmarket Road D Greening 0 88 11 Buchan Street Shopping Area Improvements A Preston 0 28 38 Total Provisions 200 316 49	Description Lead Officer Officer Original Budget £000 Final Budget £000 Outturn Compared to Final Budget £000 Empty Homes Loans Fund Y O'Donnell 200 200 0 (200) Upgrade facilities at 125 Newmarket Road D Greening 0 88 11 (77) Buchan Street Shopping Area Improvements A Preston 0 28 38 10 Total Provisions 200 316 49 (267)	Description Lead Officer Officer Original Budget E000 Final Budget E000 Outturn Compared to Final Budget E000 Re-phase Spend Spend E000 Empty Homes Loans Fund Y O'Donnell 200 200 0 (200) 200 Upgrade facilities at 125 Newmarket Road D Greening 0 88 11 (77) 10 Buchan Street Shopping Area Improvements A Preston 0 28 38 10 0 Total Provisions 200 316 49 (267) 210	Description Lead Officer Original Budget Final Budget Outturn compared to Final Budget to Final Budget to Final Budget to Final Budget \$\frac{\chiou}{\chiou}\$ = 000 Re-phase Spend \$\frac{\chiou}{\chiou}\$ = 000 Empty Homes Loans Fund Y O'Donnell 200 200 0 (200) 200 0 Upgrade facilities at 125 Newmarket Road D Greening 0 88 11 (77) 10 (67) Buchan Street Shopping Area Improvements A Preston 0 28 38 10 0 10 Total Provisions 200 316 49 (267) 210 (57)

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
SC596	Replacement Air Cooling Systems	Will Barfield	0	167	40	(127)	127	0	The work to the Northgate offices within Mandela House has been completed. The work to the Revenues and Benefits offices within Mandela House will be carried out at the same time as other works that are planned as part of the recently approved Office Accommodation Strategy. It makes sense to do work in this part of Mandela House at the same time.
SC605	Replacement Building Access Control System	Will Barfield	0	50	38	(12)	12	0	The work to replace the access control system in the Admin Buildings started in the 2015/16 financial year and is due to be completed in June 2016. The budget needs to be carried forward to pay for the remainder of the work including replacing door readers and setting up new ICT systems.
SC579	Office Accommodation Strategy	Frances Barratt	0	86	22	(64)	0	(64)	Scheme completed. The refurbishment of The Guildhall reception and Mandela House training rooms were completed during the 2014/15 financial year. The separation works required to facilitate the letting of the Annexe at The Guildhall have now been completed. Rental income is scheduled to come on stream in the 2017/18 financial year.
SC616	General Fund Property Acquisition for Housing Company	Alan Carter	0	7,400	5,286	(2,114)	2,114	0	Final properties due to be completed and purchased June 2016.

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget		Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
SC391	La Mimosa Punting Station	Philip Doggett	0	2	0	(2)	2	0	Final installation to be arranged.
SC606	Garret Hostel Lane Fencing Project	Dave Prinsep	0	22	19	(3)	0	(3)	Scheme completed.
SC604	Replacement Financial Management System	Caroline Ryba	0	81	0	(81)	81	0	Original schedule delayed by the inclusion of Huntingdonshire District Council in the project. With respect to the planned go-live date, we are awaiting detailed planning with the supplier.
	Total Projects		0	7,808	5,405	(2,403)	2,336	(67)	
PV554	Development of Land at Clay Farm	Alan Carter	739	1,159	342	(817)	817	0	This is a scheme whereby we contribute 7% of the net costs incurred in respect of the Collaboration Agreement with Countryside Properties. Rate of invoices from Countryside Properties relate directly to rate of house-building which is variable and beyond our control. Target completion date is long stop date in Development Agreement and equates to four years from estimated planning approval.
PV192	Development Land on the North Side of Kings Hedges Road	Philip Doggett	173	10	4	(6)	6	0	This is a scheme whereby we contribute an average of 7.56% of the Arbury Park Development Collaboration Agreement costs. The variance is due to the expenditure for the 2015/16 financial year being lower than the original estimate supplied by the managing agent.

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
PV221b	Lion Yard - Contribution to Works - Phase 2	Philip Doggett	300	40	6	(34)	34	0	This is a scheme whereby we contribute 25% of the overall cost of the capital works at Lion Yard. The Phase 2 capital works were not completed during the 2015/16 financial year. The remaining budget for the 2015/16 financial year therefore needs to be rephased to the 2016/17 financial year.
PV583	Clay Farm Commercial Property Construction Costs	Dave Prinsep	375	100	180	80	(80)	0	Variance of £80k is due to budget profiling differences. The overall timing for the project remains on target.
	Total Provisions		1,587	1,309	532	(777)	777	0	
PR023	Admin Buildings Asset Replacement Programme	Will Barfield	0	71	42	(29)	29	0	Budget of £29k needs to be re-phased to the 2016/17 financial year in order to complete the works to Hobson House, which commenced during the 2015/16 financial year.
PR024	Commercial Properties Asset Replacement Programme	Will Barfield	0	27	26	(1)	1	0	Budget of £1k needs to be re-phased to the 2016/17 financial year in order to complete the programmed works which commenced during the 2015/16 financial year.
PR020	ICT Infrastructure Programme	Head of ICT	170	170	70	(100)	100	0	Work on a replacement SAN and machine room is being progressed as part of the ICT shared service. The bulk of the work will occur in the next financial year (2016/17).

Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16	Final Budget 2015/16	Outturn	Variance - Outturn compared to Final Budget	Rephase Spend	Over / (Under) Spend	Variance Explanation / Comments
			£000	£000	£000	£000	£000	£000	
PR036	Additional Investment in Commercial Property Portfolio	Dave Prinsep	8,515	9,515	9,446	(69)	0	(69)	Scheme completed. Completion of the acquisition of the Orchard Park Local Centre took place on 26 June 2015 and the completion of the acquisition of the Cambridge Road Retail Park, Haverhill, took place on 12 January 2016. The additional investment costs incurred have been financed from capital receipts. The rate of return on the Orchard Park Local Centre capital investment is 5.7%. The rate of return on the Cambridge Road Retail Park, Haverhill capital investment is 6.2%.
	Total Programmes		8,685	9,783	9,584	(199)	130	(69)	
Total for	Total for Finance & Resources Portfolio		10,272	18,900	15,521	(3,379)	3,243	(136)	

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2015/16 - Outturn

Capital Ref	Description	Lead Officer	Original Budget 2015/16 £000	Final Budget 2015/16	Outturn £000	Variance - Outturn compared to Final Budget £000		Over / (Under) Spend £000	Variance Explanation / Comments
SC586 - 38246	Wide Area Network	T Allen	0	7	7	0	0	0	Scheme completed.
SC601 - 42107	Replacement Telecommunications & Local Area Network	T Allen	0	400	75	(325)	325	0	Project is on course for delivery between May 2016 - July 2016.
	Total Projects		0	407	82	(325)	325	0	
Total for	Total for Strategy & Transformation Portfolio		0	407	82	(325)	325	0	

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Mid-year Financial Review, MFR)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

2015/16 Housing Capital Investment Plan - HRA & General Fund Housing

								Re-Phas	sing Year		Budget
	Original Budget £000's	Current Budget £000's	Outturn £000's	Variance £000's	Re-phase Spend £000's	Notes	2016/17 £000's	2017/18 £000's	2018/19 £000's	Post 2018/19 £000's	2016/17 £000's
General Fund Housing Capital Spend											
Investment in Non-HRA Affordable Housing	0	0	0	0	0		0	0	0	0	
Other General Fund Housing	795	775	782	7	25	1	25	0	0	0	770
Total General Fund Housing Capital Spend	795	775	782	7	25		25	0	0	0	770
HRA Capital Spend											
Decent Homes Programme	7,758	7,603	7,585	(18)	167	2	167	0	0	0	5,517
Other Spend on HRA Stock	3,670	3,453	3,185	(268)	234	3	234	0	0	0	3,530
HRA New Build & Acquisition	13,995	21,049	21,190	141	(163)	4	(163)		0	0	22,742
Cambridge Standard Works	200	250	198	(52)	52	5	52	0	0	0	52
Sheltered Housing Capital Investment	1,900	1,900		(1,796)	1,796	6	0	',' '	0	0	2,408
Other HRA Capital Spend	353	569		(258)		7	60	0	0	0	404
Inflation Allowance	1,275	1,275	0	(1,275)	0	8	0	0	0	0	2,223
Total HRA Capital Spend	29,151	36,099	32,573	(3,526)	2,146		350	1,796	0	0	36,876
Total Housing Capital Spend	29,946	36,874	33,355	(3,519)	2,171		375	1,796	0	0	37,646
Housing Capital Resources											
Right to Buy Receipts (General Use)	(516)	(516)	(260)	256	0	9	0	0	0	0	(522)
Right to Buy Receipts (Retained for New Build / Acquisition)	(2,199)	, ,	, ,	(643)	0	9	0	0	0	0	(5,242)
Right to Buy Receipts (Debt Set-Aside)	0	0	(1,080)	(1,080)	0	9	0	0	0	0	
Other Capital Receipts (Land and Dwellings)	(3,682)	(3,194)	(4,677)	(1,483)	(545)	10	(545)	0	0	0	(545
MRA / MRR	(7,432)	(7,499)	(7,499)	0	0		0	0	0	0	(10,292
Client Contributions	0	0	(145)	, ,		11	0	0	0	0	
Direct Revenue Financing of Capital	(10,968)				(1,686)		110	' '	0	0	(11,129
Other Capital Resources (Grants / Shared Ownership / Loan Repayments / R&R)	(571)	(2,171)	(1,719)	452	60	13	60	0	0	0	(2,695
Prudential Borrowing	0	0	0	0	0		0	0	0	0	
Total Housing Capital Resources	(25,368)	(36,874)	(36,427)	447	(2,171)		(375)	(1,796)	0	0	(30,425)
Net (Surplus) / Deficit of Resources	4,578	0	(3,072)	(3,072)			0	0	0	0	7,221
Capital Balances b/f	(21,090)	(21,090)	(21,090)								(10,146)
Use of / (Contribution to) Balances in Year	4,578	0	(3,072)								7,221
Set-aside for future Debt Redemption	3,999	3,999	5,079			9					
Ear-marked for specific Retained Right to Buy Receipts 1-4-1 Investment	8,457	8,457	8,937			9					
Residual capital resources remaining to fund future Housing Investment Programme	(4,056)	(8,634)	(10,146)								(2,925)

Appendix D Notes

Notes to the Housing Capital Investment Plan

Note	Reason for Variance
1	An apparent overspend in respect of Disabled Facilities and Private Sector Grants of £33,000, is actually more than offset by the receipt of contributions and grant repayments from clients, as detailed in note 11. The underspending in choice based lettings IT implementation due to delays in the go-live date for the new system will necessitate a carry forward of resource to allow completion of the project in early 2016/17.
2	A net underspend of £18,000 in decent homes expenditure during 2015/16 is a combination of under and overspending against the specific decent homes elements. Overspending in wall insulation (£32,000), kitchens (£149,000), bathrooms (£224,000), roof structure works (£446,000), chimneys (£7,000) and contractor overheads (£519,000), was more than offset by underspending in the remainder of decent homes elements, including heating and boilers, electrical rewiring, health and safety works and roof coverings. Re-phasing of underspending in 2015/16 into 2016/17 is requested in respect of energy improvements (£36,000), wall finishes (£30,000), doors (£18,000), major voids (£60,000) and wall structure works (£23,000).
3	A net underspend of £268,000 was evident in 2015/16, combining underspending in a number of areas where work is still required and funds will need to be re-phased into 2016/17, including; fencing (£41,000, with £38,000 to be re-phased), communal area floor coverings (£100,000, with £98,000 to be re-phased), lifts and door entry systems (£38,000) and contractor overheads (£274,000, with £60,000 to be re-phased). Underspending also occurred in asbestos removal works(£42,000), garage improvements (£18,000), tenants initiative scheme (£11,000) and officer fees (£4,000), where no re-phasing is required. Overspending in disabled adaptations (£97,000), communal area uplift (£65,000), fire prevention works (£91,000) and hard surfacing (£8,000), mean that after carry forward of resource into 2016/17, a net overspend will be reported in this area of the programme.
4	The net overspend in the new build programme in 2015/16 relates to a combination of delays in delivery in some areas of he programme, coupled with spending ahead of profile in respect other schemes. Net negative re-phasing of £163,000 is required, recognising earlier than anticipated use of resource for the Clay Farm (£3,884,000), Homerton (£255,000) and Akeman Street (£3,000) sites in 2015/16. Slippage of resource for Roman Court (£6,000), Colville Road (£107,000), Aylesborough Close (£282,000), Water Lane (£854,000), Ekin Road (£268,000), Hawkins Road (£680,000), Fulbourn Road (£1,293,000), Anstey Way (£389,000) and the 2015/16 garage sites (£100,000) is requested into 2016/17. The profile of spending on all of these schemes will be reviewed again as part of the HRA Mid-Year Financial Review process, in light of resources held and the timeframes in which expenditure must be incurred within.
5	Some of the projects identified as part of the last phase of the City Homes Estate Improvement Programme are yet to be completed and resources of £52,000 are requested to be carried forward into 2016/17 to allow these projects to take place.
6	Underspending of £1,796,000 in respect of the budget for work to re-develop Ditchburn Place is requested to be re-phased into 2017/18 to allow this scheme to still be progressed in phases across 2 years from the summer of 2016. This follows further delays in the planning and tender stage of the project, where the authority has been keen to ensure that it makes best use of the site given the proposed level of investment, the mixed use nature of the buildings as a whole and the involvement of third party partner organisations in the services provided there.

- A net underspend of £258,000 in this area of the programme comprises a lower level of activity in respect of shared ownership re-purchase in 2015/16 (£179,000), coupled with delays in the delivery of IT and office accommodation infrastructure projects during 2015/16. Funding to upgrade aspects of housing IT system has not been utilised in 2015/16, with a request to re-phase the underspend of £23,000 into 2016/17. The balance of funding for projects to introduce the Cambridge Public Sector IT Network (£23,000), to upgrade the air cooling systems in housing administrative buildings (£11,000) and to complete works to HRA commercial premises (£3,000) is requested as a carry forward into 2016/17 to allow completion of all ongoing projects.
- The sum of money set-aside in 2015/16 to meet the costs of inflation in the capital programme was not utilised in 2015/16 due to a combination of the level of planned maintenance work ordered in the year at target prices and the fixed price nature of the majority of new build contracts which were fulfilled during the year.
- 42 properties were sold in total during 2015/16. £260,000 of the capital receipt is available for general use (after all costs have been deducted from each receipt), while £1,080,000 of the overall capital receipt is identified as set-aside to be offset against the debt associated with the unit no longer owned. A further £3,946,000 of right to buy receipts have been retained by the local authority in 2015/16, but must be reinvested in financing up to 30% of additional social housing units, provided this is done within a 3 year time frame. The authority is required to invest a significant sum during 2016/17 to ensure that it meets its responsibilities under the retention agreement, and this is now likely to mean the acquisition of dwellings on the open market with some of the new build schemes meeting delays which will put the use of the receipts at risk of being returned.
- Capital receipts totalling £3,194,000 in respect of the value of land transfer for the market housing at the new build / re-developments which had progressed during the year to the point at which the expenditure incurred by the developer in respect of the affordable housing element of the site exceeded the value of the land, were accounted for in 2015/16. These receipts have been used to finance some of the spend in respect of the affordable housing on the same sites. Receipts of £1,483,000 were also received in 2015/16 in respect of the open market sale of three dwellings and the sale of one property to a returning leaseholder on a new build site. The receipts from the three market sales will be used to 70% match fund retained right to buy receipts in 2016/17 and beyond.
- Income was recovered from leaseholders in 2015/16 in relation to their share of the cost of major improvements undertaken as part of the decent homes programme (£91,000) and was also received from private residents in relation to contributions towards, or repayments of, private sector housing repair grants (£54,000).
- Due to slippage in the housing capital plan in 2015/16, the use of revenue funding for capital purposes was less than anticipated. A request to adjust the use of revenue funding of capital expenditure in 2016/17 and 2017/18, resulting in the deferred use of a net sum of £1,686,000 of the funding not utilised in 2015/16, will ensure that there is sufficient funding to meet the re-phased expenditure requested above.
- Homes and Communities Agency Grant of £1,327,000 was received in 2015/16 for 7 schemes which started on site or reached completion. £60,000 of this was grant received earlier than anticipated, and as a result was used to fund expenditure in 2015/16 instead of 2016/17 as originally planned.